

AISC QUALITY MANUAL

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Abstract:

This document describes the Company's quality management system.

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REVISION LOG

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DOCUMENT CHANGE RECORD

Issue	Item	Reason for Change

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Paragraph 5.6.3 is "value added" content.

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1.0 Purpose

The purpose of the Quality Management System is to confirm to our Customers, the design community, building, Bridge/Highway Officials and the Construction Industry that (your Company) has the personnel, organization, experience, procedures, knowledge, equipment and commitment to produce steel products of the highest degree of quality possible.

2.0 Scope

The Company's quality management system applies to all employees within all functional areas of the Company's business operation. The Company's **AISC Certification** should not be understood as a product inspection of Structural Steel. This Quality Management System includes all functions to provide Structural Steel from receipt of contract through final delivery.

Categories of Certification:

- Bridge and Highway Metal Component Manufacturer (CPT)
- Standard for Shop Application of Complex Coating Systems (SPE)
- Standard for Steel Building Structures (STD)
- Steel Bridge Fabricator

2.1 Exclusions

The Company cites no exclusions to the AISC standard. (Note: Revise or delete this paragraph)

3.0 References

The latest editions of the following documents and standards are required:

a) **AISC Steel Construction Manual**, which includes the following specifications, codes and standards:

- I. **AISC Specification for Structural Steel Buildings (AISC 360-10)**
- II. **AISC Code of Standard Practice for Steel Buildings and Bridges (AISC 303-10)**
- III. **RCSC Specification for Structural Joints Using ASTM A325 or A490 Bolts**

b) **ANSI/AWS D1.1 Structural Welding Code Steel**

c) **ANSI/AWS D1.5 Bridge Welding Code**

d) **AISC Selected ASTM Standards for Structural Steel Fabrication**

e) **SSPC - The Society for Protective Coatings**

- I. **SSPC-PA 1 "Shop, Field and Maintenance Painting of Steel"**
- II. **SSPC-PA 2 "Measurement of Dry Coating Thickness with Magnetic Gages"**
- III. **SSPC-VIS 1 "Guide and Reference Photographs for Steel Surfaces prepared by Dry Abrasive Blast Cleaning"**

4.0 Definitions

See **QMS-16 Definitions and Abbreviations Procedure** for more details.

Subordinate or external documentation is referenced in **Bold Italics**.

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5.0 Management Responsibility

The Company is committed to continuous improvement and [REDACTED]

5.1 Policy for Quality and Quality Goals

The Company's quality policy defines the purpose and context of the organization and its strategic direction, which includes a framework for setting quality objectives and pays particular attention to satisfying applicable requirements according to the Company's commitment to continuously improve the quality management system.

CUSTOMER FOCUS: [REDACTED]

EMPOWERMENT: [REDACTED]

INTELLIGENT MANAGEMENT: [REDACTED]

WORKPLACE EXCELLENCE: [REDACTED]

5.2 Direction and Leadership

Management review meetings are conducted according to the *QMS-04 Management Process Procedure*. This procedure defines [REDACTED]

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COMPANY VISION

To continually improve our construction, services and processes to meet our Customers' requirements, allowing us to prosper as a business and to produce a reasonable return on capital investment.

QUALITY POLICY

[REDACTED]

ENVIRONMENTAL POLICY

[REDACTED]

PRACTICAL STEPS TO SUPPORT POLICIES

Customer Focus: [REDACTED]

Workplace Excellence: [REDACTED]

Empowerment: [REDACTED]

Intelligent Management: [REDACTED]

SEE SECTION 5.1 FOR [REDACTED]

5.3 Management Representative

The individual designated as Quality Manager (QM) understands all of the Company's quality procedures and has the authority to implement programs necessary to achieve the quality requirements of the Company. The Quality Manager is [REDACTED]

[REDACTED]

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5.4 Resources

The Company has the resources necessary to [REDACTED]

5.4.1 Personnel

Personnel performing assigned functions have qualifications that indicate their ability to successfully perform the function. Unless otherwise noted, personnel can be assigned to more than one task, provided they are qualified and able to accomplish the duties for each position. Specifically, individuals responsible for Quality Assurance and Quality Control management do not [REDACTED]. Qualified personnel are assigned to manage the following functions:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

5.4.2 Buildings, Workspace and Associated Utilities

The facility consists of areas and buildings that provide space for routine functions that are considered to be part of steel fabrication/erection, including administration. [REDACTED]

The fabrication/erection facility includes [REDACTED]

The facility also provides [REDACTED]

5.4.3 Process Equipment (Hardware & Software)

The Company has under its control the equipment necessary to [REDACTED]

5.5 Internal Communication

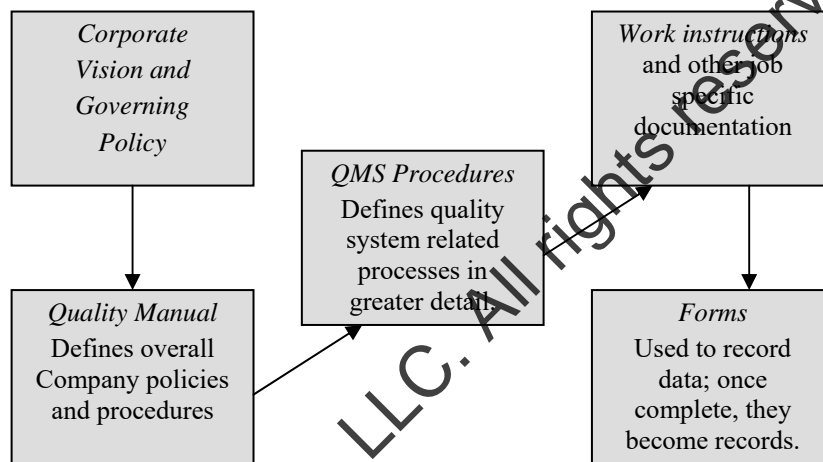
To ensure proper communication between and throughout all levels of employees within the Company, internal communication is [REDACTED]

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5.6 Documentation Requirements

The Company maintains all required documentation to effectively sustain its quality management system. All Managers are responsible for the implementation of procedures and records in their areas as required by the Quality Management System. The quality system documentation is comprised of a hierarchy of documents that flow from this Quality Manual.



5.6.1 General Requirements

The Quality System ensures

5.6.2 Quality Manual

The primary purpose of the Quality Manual and QMS Procedures is to describe and document the Quality Management System in place at the Company and to define all the processes in use within the Company. This manual is issued under the authority of

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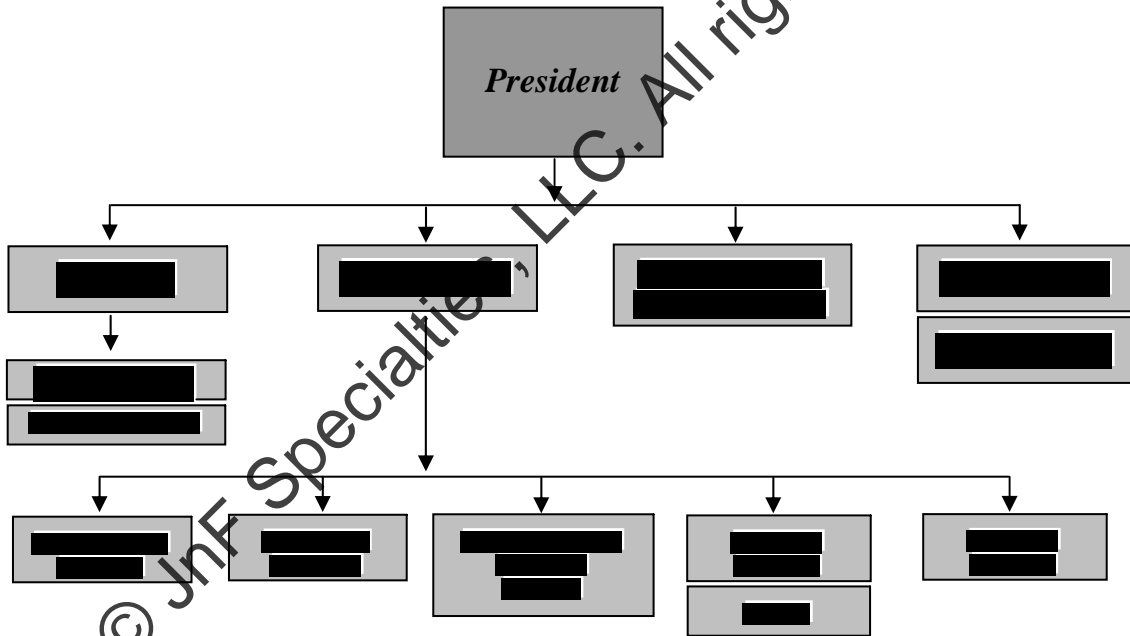
5.6.2.1 Organization

Review meetings are held by all managers two times each year to assess the status, effectiveness, continuing suitability and internal audits of the Quality System. Reviews are reported and records are retained and maintained. The controls for management review are defined in the **QMS-04 Management Procedure**.

The organizational chart below defines the basic management structure of the Company. In all cases, the appropriate person

The qualifications of key personnel and managers listed are maintained in records according to the training program that is defined in the **QMS-06 Training Procedure**.

- See applicable project facility plan/map for detailed description of facility.
- See applicable equipment list designated for projects.



5.6.2.2 Approval

This manual is issued under the authority of the Company President. Changes to documents referenced herein are

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5.6.3 Order of Precedence ^{Value-Added}

The order of precedence of order-specific documentation is as follows unless otherwise directed by Customer or government requirements:

1. [Redacted]
2. [Redacted]
3. [Redacted]
4. [Redacted]
5. [Redacted]

6.0 Contract and Project Specification Review and Communication

The Company documents and implements a procedure for contract and project specification review. The review identifies, determines, plans and records specific project requirements as well as [Redacted]

[Redacted]

Contract review records may include [Redacted]

[Redacted]

Project requirements are distributed to responsible authorities in the Company. Contract, production and performance records are [Redacted]

[Redacted]

Communications with the General Contractor and or Erector are documented by using the [Redacted]

[Redacted]

A number is assigned to the RFI and then recorded in the **RFI Log**. The Log documents the following:

- a) [Redacted]
- b) [Redacted]
- c) [Redacted]
- d) [Redacted]
- e) [Redacted]

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7.0 Detailing

7.1 Detailing Procedures

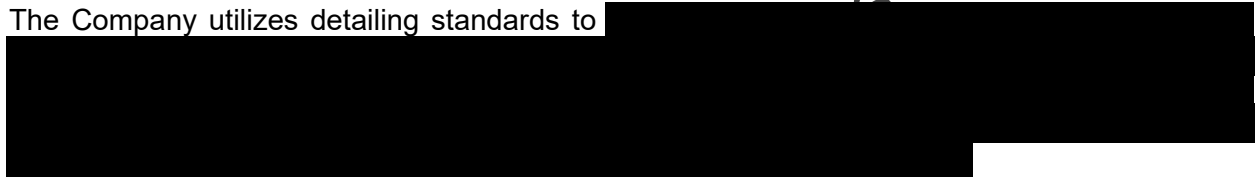
7.1.1 Preparation of Shop Drawings and Erection Drawings

The Company has prepared and implemented a documented procedure for preparation of shop detail, assembly and project specific erection drawings and material ordering specifications to



7.1.2 Detailing Standards

The Company utilizes detailing standards to



The standards describe the Company's



The standards describe the Company's



Finally, the standards include



7.1.3 Shop and Erection Drawings

The Company has prepared and implemented a procedure to provide for checking of all shop, assembly and erection drawings to



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7.1.3.1 Checking of Shop and Erection Drawings

The procedure describes the method by which the Company performs its final check of shop drawings [REDACTED]

[REDACTED] Detailing procedures are defined in the *QMS-17 Detailing Procedure*.

7.1.3.2 Approval of Shop Drawings

The detailing procedure describes [REDACTED]

7.1.3.3 Customer-Supplied Shop Drawings

When the Company receives shop drawings from the Customer, procedures are [REDACTED]

7.2 Detailing Function Resources

7.2.1 References (required library)

The Company maintains the current references as a library. Detailing procedures are defined in the *QMS-17 Detailing Procedure*.

7.2.2 Personnel

Detailing Management Connection Consultation and other detailing functions [REDACTED]

7.2.2.1 Detailing Management

Personnel performing Detailing Management are responsible for [REDACTED]

[REDACTED] In lieu of these curricula, the Company describes and determines an appropriate method to demonstrate competence.

7.2.2.2 Detailing Functions

Personnel that detail and/or check shop and erection drawings have [REDACTED]

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7.2.2.3 Connection Consultation

Personnel directing Detailers performing connection detailing are qualified by one or more of the following:

- [REDACTED]
- [REDACTED]
- [REDACTED]

7.2.3 Subcontract Services

In lieu of employed staff personnel, subcontract services may be used for the following functions:

[REDACTED] however, the Company [REDACTED]

8.0 Document and Data Control

8.1 Review and Approval

Documents affecting quality are [REDACTED] Revision controls are defined in the *QMS-02 Configuration Management Procedure*.

8.2 Customer Requirements

The Company captures all contractual and special requirements of the Customer as well as any applicable statutory or regulatory requirements as part of the **Proposal Development & Contract Review** process. Once contractual and special requirements are captured, they are [REDACTED]

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8.3 Revision Control

The Quality Manual has a cover page showing the current revision date and the name and location of the Company. The revision is [REDACTED]

The controls for document control and configuration management are defined in the **QMS-01 Control of Documented Information Procedure** and **QMS-02 Configuration Management Procedure**.

8.4 Access

Relevant and current procedures and policies pertinent to an area of operation or management are [REDACTED]

8.5 Obsolescence and Transmittal

Controlled documents that are obsolete are [REDACTED]

8.6 Issue Control

The configuration of procedures, work instructions and shop and erection documents is controlled through advanced configuration management techniques that have been built upon the requirements of **ISO 10007** and **MIL-STD-973**. Document release is authorized [REDACTED]

8.7 Document Modifications

Controls are in place to ensure the use of current documentation. Obsolete documents are removed at the point of use. Some documents may be held by technicians and others that are [REDACTED]

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9.0 Control of Quality Records

Records are retained and maintained to permit evaluation during the course of project construction or as otherwise specified. Quality records are available for Customer and regulatory agency examination.

All quality records are [REDACTED]

9.1 Retention of Quality Records

The control of records is defined in the *QMS-01 Control of Documented Information Procedure*.

9.2 Availability of Quality Records

Records are controlled to [REDACTED]

10.0 Purchasing

Purchasing is treated as a process within the Company's quality system. The Company accepts responsibility for the quality of products that are purchased from Suppliers, including Customer designated sources. The Company does not [REDACTED]

10.1 Purchasing Data

Purchase documents clearly define the product ordered, including [REDACTED]

Purchasing documents contain the following information:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

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- [REDACTED]
The purchasing process is fully defined in the **QMS-08 Purchasing Procedure**.

10.2 Selection and Evaluation of Subcontractors

The purchasing process ensures [REDACTED].
[REDACTED] The supplier evaluation process is fully defined in the **QMS-08 Purchasing Procedure**.

10.2.1 Fabrication/Erection Subcontractors

When required by contract, the Company uses Fabricator/Erector Subcontractors that are AISC certified or requests written waiver from the Customer when the desired Subcontractor does not offer an AISC Certification.

10.2.2 Detailing Subcontractors

The Company performs initial and ongoing evaluation of Detailing Subcontractors according to the **QMS-08 Purchasing Procedure**.

10.3 Verification of Purchased Product, Materials and Services

The responsibility for quality of subcontracted products remains with the Company. Acceptance does not [REDACTED].
[REDACTED] The methods used for verification of purchased items are defined in the **QMS-09 Receiving Procedure**.

10.4 Customer Verification of Product

If specified in the Customer's purchase contract, the Customer or nominated representative is [REDACTED].
[REDACTED] The methods used for the control of Customer verification are defined in the **QMS-08 Purchasing Procedure**.

10.5 Control of Customer Supplied Material

A negotiated Customer agreement to verify, store and maintain Customer supplied items is [REDACTED].
[REDACTED] The methods for the control of Customer property are defined in the **QMS-10 Construction Procedure**.

11.0 Material Identification

A documented procedure has been established and maintained for identifying deliverable items [REDACTED].

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The procedure provides for [REDACTED]

[REDACTED] The methods for the control of Customer property and identification of deliverable items are defined in the **QMS-10 Construction Procedure**.

12.0 Process Control

Processes that create a condition where quality of deliverable items cannot be verified through normal methods are [REDACTED]

Effective implementation of the following documented procedures is required as a minimum:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

The methods for the control of the fabrication/erection process are defined in the **QMS-10 Construction Procedure**.

12.1 Welding

The Company's welding procedures include [REDACTED]

12.2 Bolt Installation

The company's bolting procedure includes [REDACTED]

12.3 Material Preparation for Application of Coatings

The Company's prepares material for coating application according to [REDACTED]

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12.4 Coating Application

The Company applies and cures coatings according to [REDACTED]

12.5 Equipment Maintenance

A documented preventive maintenance program is implemented for equipment critical to product quality and delivery requirements; otherwise, the Company [REDACTED]

13.0 Inspection and Testing

To ensure conformance to requirements of deliverable items, monitoring and measurement is conducted throughout the item's lifecycle. Checks occur [REDACTED]

The methods for the control of the inspection and testing process are defined in the **QMS-10 Construction Procedure**. Nonconforming items are controlled according to the **QMS-14 Control of Nonconformances Procedure**.

13.1 Assignment of QC Inspections and Monitoring

QC inspectors are assigned on the basis of experience, training, education or applicable certification by recognized industry organizations. Construction personnel are assigned to inspection duties under the following conditions:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

13.2 Inspection Procedures

The following inspections are described in the **QMS-10 Construction Procedure**:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

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- [REDACTED]
- [REDACTED]
- [REDACTED]

13.2.1 Material Receipt Inspection

Materials received are compared to purchase order requirements. The Receiver identifies [REDACTED]

Deliveries are checked against *inspection instructions* and *purchase orders*. If materials are designated for further inspection, they are [REDACTED]

The methods for performing receiving inspections are defined in the *QMS-09 Receiving Procedure*.

13.2.2 In-Process Inspection

In-process inspections are conducted during construction to ensure ongoing quality of work, which [REDACTED]

13.2.3 Final Inspection

The Company examines completed construction for conformance to [REDACTED]

13.2.4 Inspection Records

See paragraph 9.0 herein.

14.0 Calibration of Inspection, Measuring and Test Equipment

All measuring and test equipment instruments and devices used to determine an item's conformance to specified requirements are [REDACTED]

The controls for such equipment and calibration activities are defined in the *QMS-15 Calibration Procedure*.

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15.0 Control of Nonconformances

Nonconformances are identified and segregated to the extent possible or removed from the construction process. Documented procedures are [REDACTED]

[REDACTED] Nonconformances are controlled according to the *QMS-14 Control of Nonconformances Procedure*.

15.1 Nonconforming Process

The Company conducts internal audits at planned intervals to provide information on whether [REDACTED]

15.2 Nonconforming Product

When a nonconformance occurs, including complaints, the Company [REDACTED]

16.0 Corrective Action

The Company has implemented and maintains a robust system for identifying and reporting nonconformities requiring corrective action. Such reports result in [REDACTED]

[REDACTED] This process is defined in the *QMS-13 Corrective Action Procedure*.

17.0 Handling, Storage and Delivery of Product and Materials

According to contractual directives, instructions are detailed in the applicable job documentation for [REDACTED]

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The handling and shipping process is defined in the **QMS-11 Shipping Procedure**.

18.0 Training

All Company personnel are hired on the basis of their ability to perform acceptable work. Subsequent training is performed to [REDACTED]

The Company has implemented a training program that:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

[REDACTED] The training program is defined in the **QMS-06 Training Procedure**.

19.0 Internal Audit

Internal quality audits are conducted to ensure ongoing compliance with requirements of the Company's policies and procedures, which is accomplished by [REDACTED]

[REDACTED] The internal audit process is defined in the **QMS-12 Internal Auditing Procedure**.

MANAGEMENT PROCESS

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Project:	Customer, Unique ID, Part Number
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Abstract:

This document describes the management review process.

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Appendix A: Process Map 10

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1.0 PURPOSE

This document defines the Management process, including or making reference to procedures for the various activities within the Management process.

2.0 THEORY

The Company believes in "intelligent management," which enables the Company to make decisions based on facts, data and verifiable evidence. Intelligent management reduces the need to make decisions based on personal opinion, whims or mood and ensures results of decisions are measurable.

3.0 MANAGING AS A PROCESS

The Company recognizes that it has to manage processes identified in the quality manual; however, management itself must also be treated as a process. This means that management activities must have inputs, outputs, controls and reaction plans (when things do not work out as expected.) The Company must consider the results of analyses and evaluations and the outputs from management reviews to determine if there are needs or opportunities to be addressed as part of continual improvement.

The process map in the Appendix identifies how Management is treated as a process and provides an overview of how management is performed.

Management is responsible for implementation and application of the following QMS requirements:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

4.0 PROCEDURE: MANAGEMENT REVIEW

4.1 The management of the Company performs formal management review of the Quality Management System [REDACTED] to ensure [REDACTED]. The minimum attendance for Management Review shall [REDACTED].


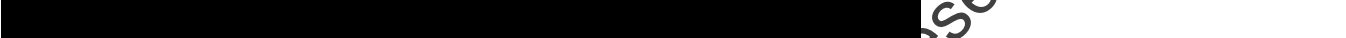

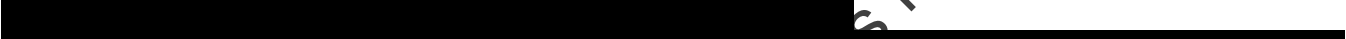




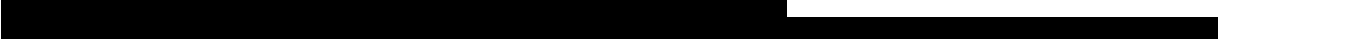
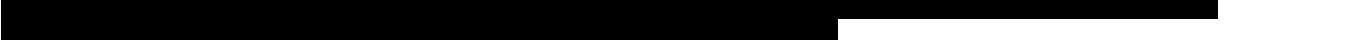
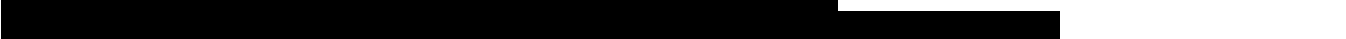




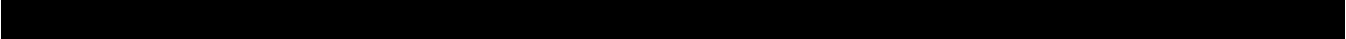

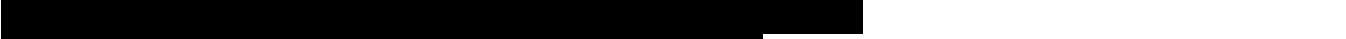
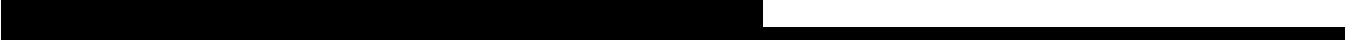


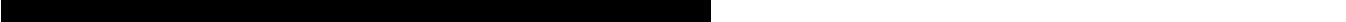
[REDACTED]


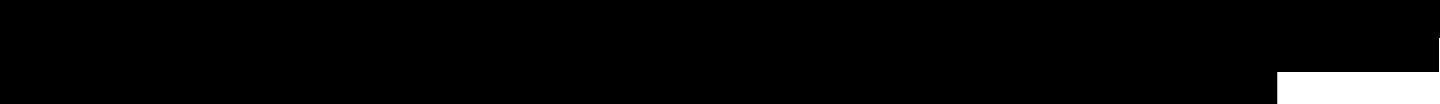
<h1>Your Logo</h1>	Your Company Name	Management Process
CAGE: xxxxx		Rev: Orig

4.2 This review shall include 



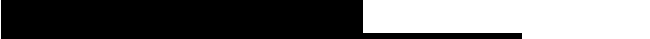
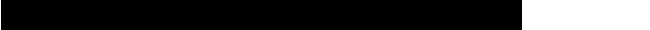

4.3 Minutes of the meetings are taken and maintained. The Management Meeting Report Template may be used as a guide for the records or may be completed and retained as the record.

4.4 The Management Review meeting should include analysis of the following inputs:

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4.5 Management shall use action items or the corrective action system to take recorded actions as a result of review topics in an effort to 


4.6 Management shall determine internal issues that affect its ability to achieve intended results, which may include, but are not limited to:

- 
- 
- 
- 

Your Logo	Your Company Name	Management Process
CAGE: xxxxx		Rev: Orig

. [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
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 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]

4.7 Management shall determine external issues that affect its ability to achieve intended results, which may include, but are not limited to:

. [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]
 . [Redacted]

5.0 PROCEDURE: MEASURING AND MONITORING PROCESS OBJECTIVES

5.1 Each process identified in the Quality Management System has at least one objective. The objective is [Redacted]

Your Logo	Your Company Name	Management Process
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5.2 Each process objective must be measurable in some fashion. The means of measurement are called "metrics" and the metrics are defined in the Management Meeting Report.

5.3 Top management will assign goals to each process metric.

5.4 Throughout the year, assigned managers and staff will gather data according to the defined metrics.

5.5 During Management Review, the data will be presented and recorded and an assessment made on whether each process succeeded in meeting its assigned goal.

5.6 When a process does not meet a goal, [REDACTED]

5.7 The current metrics, standings, previous goal and revised goals shall be [REDACTED]

5.8 Over time, management shall assess performance of each process against the goals [REDACTED]

6.0 PROCEDURE: INTERNAL and EXTERNAL COMMUNICATION

6.1 Internal communication is an important facet of the way the Company does business. By this we mean that information must be able to flow in all directions, from [REDACTED]

The following methods are used for internal communications:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

6.2 External communications that are relevant to the quality management system must [REDACTED]

6.2.1 Confidential Company Information
 Company Employees must not reveal Confidential Company Information to External Parties except to the extent such disclosures are necessary [REDACTED]

Your Logo	Your Company Name	Management Process
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[Redacted]

6.2.1.1 Basic Company Information

Company Employees must not communicate Basic Company Information to External Parties except to the extent that such communication is part of their normal responsibilities. For example, [Redacted]

[Redacted]

Only Authorized Responsible Authorities may communicate about the Company or its business, or communicate as a representative of the Company, with any of the following External Parties:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

Only Authorized Responsible Authorities may communicate about the Company or its business or communicate as a representative of the Company on [Redacted]

[Redacted]

6.2.1.2 Written Company Information

All Written Company Information must conform to guidelines established from time to time.

All Written Company Information must be approved by the appropriate Responsible Authority before it is communicated to any External Party.

With respect to any Written Company Information regarding new business, clients, or other contract counterparties, or other Third Parties with a business relationship with the Company, care must be exercised to

[Redacted]

Written Company Information regarding [Redacted] must also be approved by the appropriate Responsible Authority.

7.0 PROCEDURE: RESOURCE MANAGEMENT

7.1 The management of resources is a critical component to the management activities of the Company. Resources requiring such management includes:

Your Logo	Your Company Name	Management Process
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• [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]
 • [Redacted]

7.2 Like other management activities, resource management must [Redacted]

7.3 To manage resources, top management must [Redacted]
[Redacted]

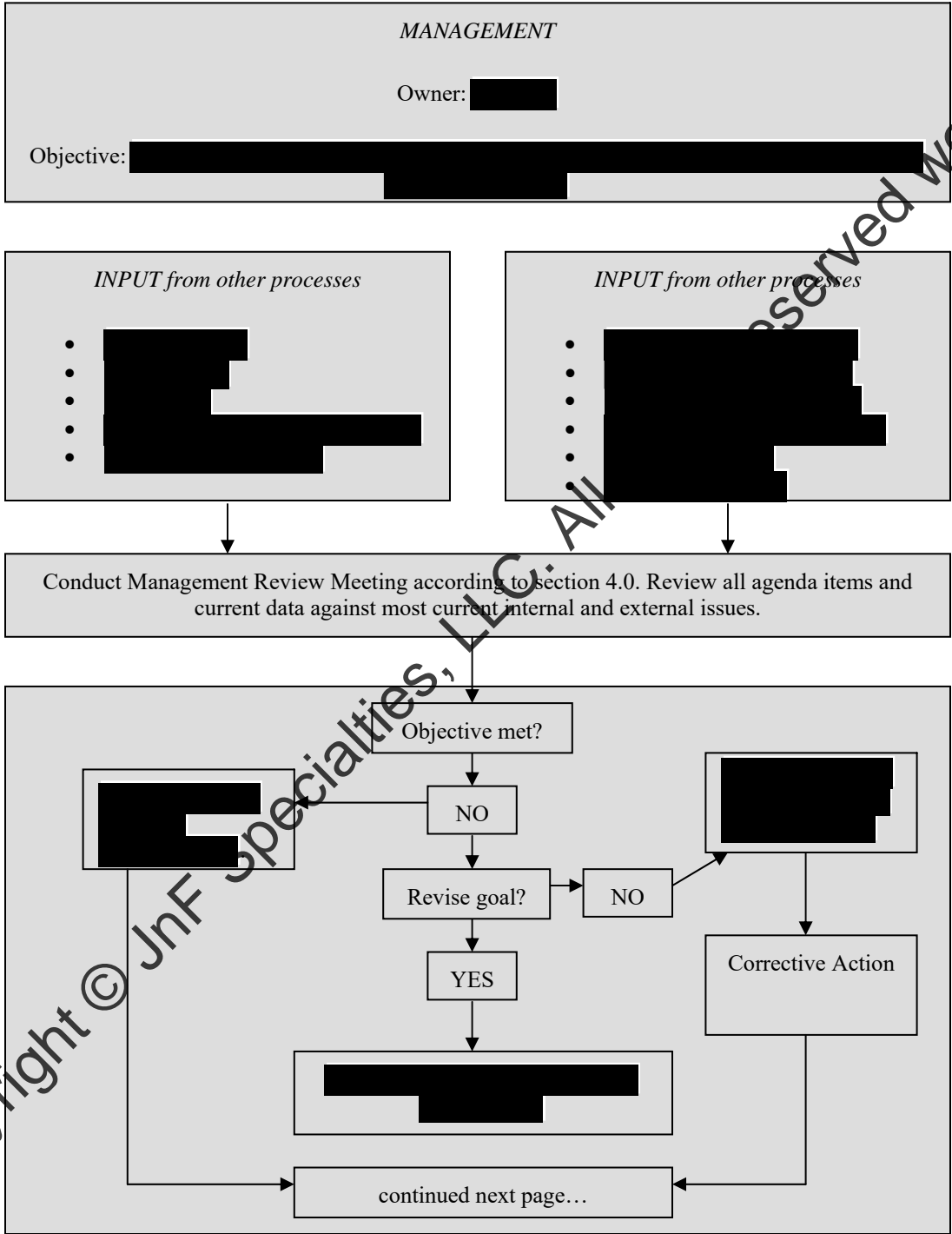
7.4 During Management Review, managers shall [Redacted]
[Redacted]

7.5 From that data, top management can [Redacted]
[Redacted]

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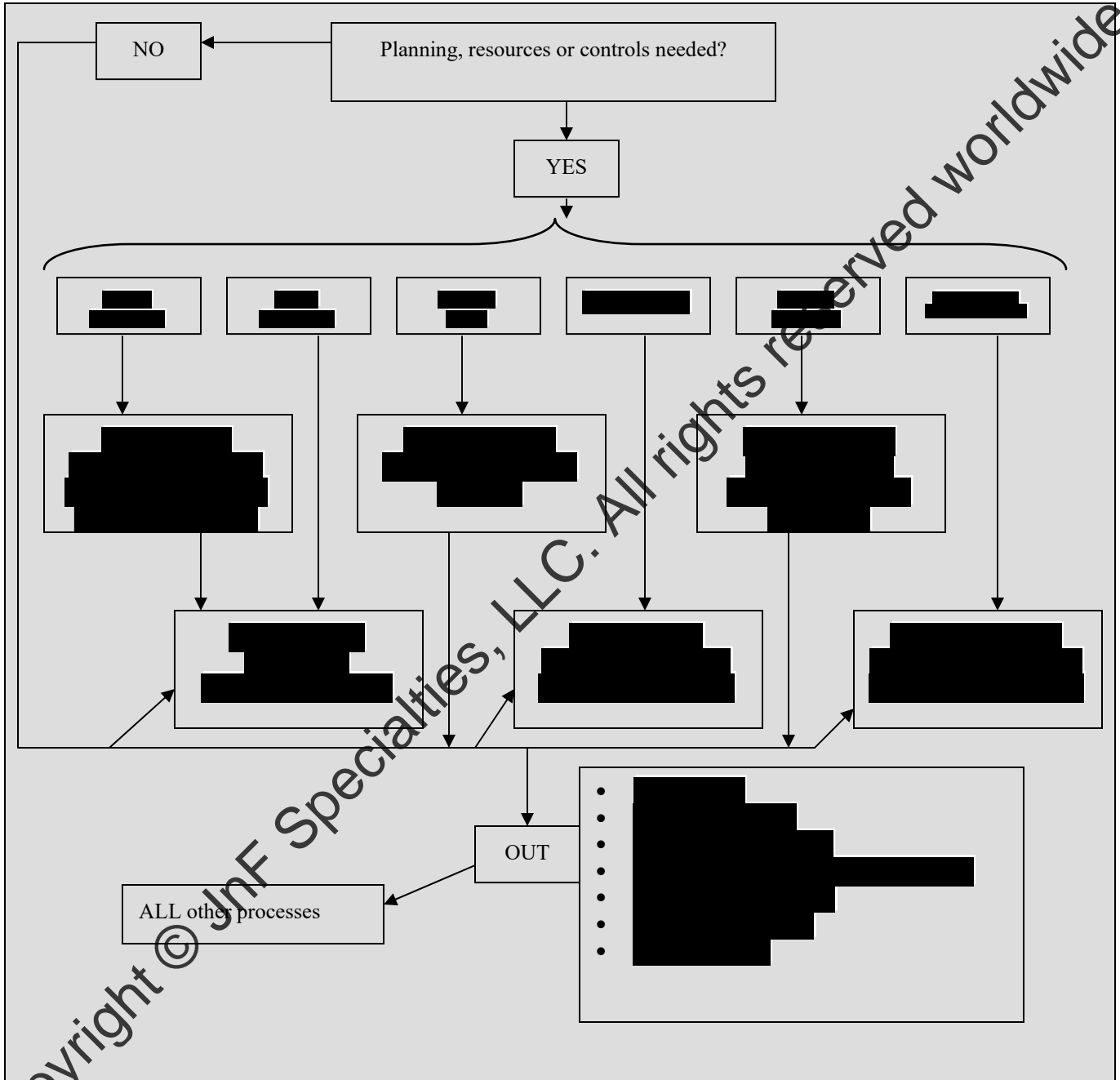
<h1>Your Logo</h1>	Your Company Name	Management Process
CAGE: xxxxx		Rev: Orig

Appendix A: Process Map



YES

from previous page...



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ACTION ITEM

Date:		Action Item Number:
[REDACTED]		[REDACTED]

Signature: _____
Date: _____

Form Rev: Orig

Your Logo

ACTION PLAN

		Page: _____ of _____
		Date: _____
Department:		Responsible Authority:
Team Designation:		

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Your Logo

Quality System Impact Analysis

Auditor(s):	Procedure Name and # under Audit:	
Date:	Supervisor Affected:	Areas Audited:
Brief Description of Practice:	[Redacted]	
[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]
Comments:		

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MANAGEMENT REVIEW REPORT

Origination Date: XXXX

Document Identifier:	Name, Number, Unique ID
Date:	Latest Revision Date
Document Status:	Draft, Redline, Released, Obsolete
Document Link:	Location on Server (if used)

Abstract:

This document provides the management review report.

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CAGE: xxxxx		Rev: Orig

CREATION LOG

Issue	Date	Comment	Author
0-0			

REVISION RECORD

Issue	Item	Reason for Change

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Your Logo	Your Company Name	Document Name or ID
CAGE: xxxxx		Rev: Orig

Please complete each section - this form may used as the final report or used as a template to type and publish more formal Management Review Meeting records. At all stages, management must consider proper, proactive measures to take to improve the Company and determine where it is necessary to apply corrective action. [REDACTED]

Date of Review:

Recorded by:

In Attendance:

NAME

TITLE

_____	_____
_____	_____
_____	_____
_____	_____

Absent:

NAME

TITLE

_____	_____
_____	_____
_____	_____

ITEM 1: Review of the Quality Policy for current adequacy and the need for changes to it. *Review* [REDACTED]

[REDACTED]

- Quality Policy reviewed and [REDACTED]
- Quality Policy needs revision. Following changes recommended:

ITEM 2: Internal audit results. *Report* [REDACTED]

[REDACTED]

ITEM 3: Status of MR System corrective actions. *Review* [REDACTED]

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ITEM 4: Review of resources needed to maintain and improve the effectiveness of the quality management system.

Discuss [Redacted]

[Redacted]

[Redacted]

[Redacted]

ITEM 5: Review the effectiveness of current training programs and the effectiveness of additional training for designated individuals. *Include* [Redacted]

ITEM 6: Review of Suppliers and Subcontractors. *Discuss* [Redacted]

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ITEM 7: Review of quality objectives, data and goals. *Review* [Redacted]

Process	Quality Objective	Data Metric	Current Standing	Goal
Management	[Redacted]			
Corrective Action	[Redacted]			
Internal Auditing	[Redacted]			
Proposal Development and Contract Review	[Redacted]			
Purchasing	[Redacted]			
Receiving	[Redacted]			

ITEM 8: Discuss Customer feedback and complaints not already discussed as part of the NCR system review. *Develop* [Redacted]

ITEM 9: Discuss the overall performance of the quality system, any changes to the Company that may affect the quality system or vice-versa. *Include* [Redacted]

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ITEM 10: Note other recommendations for management to [REDACTED]

ITEM 11. Note follow-up activities from prior Management Review issues.

ITEM 12. Set date for next Management Review:

ITEM 13. NCR's FILED AT THIS MEETING:

Line Item	Corrective?	Nature of Issue
1		
2		
3		
4		
5		
6		

ITEM 14. OTHER ACTION ITEMS ASSIGNED:

[REDACTED]	[REDACTED]	[REDACTED]

ITEM 15. ITEMS FOR FOLLOW-UP AT NEXT MEETING: